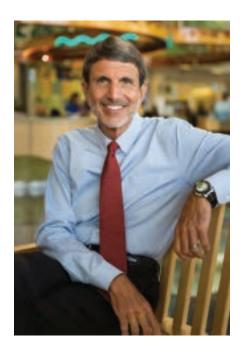


WE CREATE HOPE AND BUILD HEALTHIER FUTURES.

Founded in 1901, Children's Hospital Los Angeles is the highest-ranked children's hospital in California and fifth in the nation on the prestigious U.S. News & World Report Honor Roll of best children's hospitals. U.S. News ranks Children's Hospital Los Angeles in all 10 specialty categories. Clinical care at the hospital is led by physicians who are faculty members of the Keck School of Medicine of USC through an affiliation dating from 1932. The hospital also operates the largest pediatric residency training program at a freestanding children's hospital in the Western United States. The Saban Research Institute of Children's Hospital Los Angeles is home to all basic, translational, clinical and community research conducted at the hospital, allowing proven discoveries to quickly reach patients.



A LETTER FROM THE PRESIDENT AND CHIEF EXECUTIVE OFFICER



CONNECT WITH PAUL

> Go to CHLA.org/PaulViviano to find out more about Paul and connect with him on LinkedIn. where he shares information and his perspective on issues related to pediatric health care.



According to U.S. News & World Report, Children's Hospital Los Angeles is:

No. 5 in the Nation Ranked in All 10 Specialties The Highest-Ranked Children's Hospital West of the Rocky Mountains

Years from now, we will look back on 2020 as the year that tested our mettle and tenacity in ways we never expected. We will also remember it as a year of remarkable perseverance, one in which we rose to meet the challenges of our times with compassion and resolve.

Overcoming obstacles has always been part of the ethos at Children's Hospital Los Angeles. That determination and optimism was especially crucial over this past year as our team members quickly developed and adapted to new ways to care for children and families—and each other—in the face of a global pandemic. We also came together to address racial injustice with openness and honesty, and we are committed to continuing that fight. I'm deeply grateful to the community, including CHLA team members and our philanthropic partners, for rallying to support our work.

Fittingly, the theme of this issue of Imagine is innovation, with stories that showcase individuals, families and community partners who exemplify the ingenuity and heart that drives Children's Hospital Los Angeles. The cover story details our longstanding relationship with The Walt Disney Company, which is using its famous creativity to bring magic and joy to pediatric patients.

Each of the generous philanthropists featured in these pages has contributed to ensuring that our institution has the resources and tools necessary to be a healing environment that is safe, uplifting and inclusive for the patients entrusted to us.

On behalf of everyone at Children's Hospital Los Angeles, please accept my heartfelt thanks for helping us provide the most clinically excellent and compassionate care for children in California during 2020, a year that demanded the most creative and innovative spirit from all of us. Together, we continue to create hope and build healthier futures for children.

Warmest regards,

Paul S. Viviano

Vues Vim

President and Chief Executive Officer

A LETTER FROM THE CHIEF DEVELOPMENT OFFICER

Children's Hospital Los Angeles has a history of using innovative approaches implementing family-centered services to creating specialized gene sequencing tests for children with cancer, our institution has long been at the forefront

Never before has that spirit of possibility been more important than this year, when we all faced unprecedented challenges. This issue of Imagine highlights

The cover story features The Walt Disney Company, which has helped transform the patient and family experience at Children's Hospital Los Angeles. I'm grateful skills to enhance our hospital environment with interactive installations and much more that enchants children going through difficult challenges.

We are proud to share the inspiring stories of two grateful families, the Mascaris ones who were diagnosed with rare illnesses. They each chose to give back to

Additionally, we're honored to highlight the Wyss Foundation, which recently gave a generous gift to expand care in the Children's Orthopaedic Center, and The Leona M. and Harry B. Helmsley Charitable Trust, which supports pioneering diabetes research. We're also pleased to include Bank of America, during the pandemic.

Thank you to everyone in our CHLA community for your ongoing dedication to our mission. We are grateful for your support.

Alexandra Carter Senior Vice President and **Chief Development Officer**

alex Conte

PRESIDENT AND CHIEF EXECUTIVE OFFICER Paul S. Viviano

> SENIOR VICE PRESIDENT AND CHIEF DEVELOPMENT OFFICER Alexandra Carter, MBA, CFRE

SENIOR VICE PRESIDENT AND CHIEF STRATEGY OFFICER Lara M. Khouri, MBA, MPH

VICE PRESIDENT AND CHIEF MARKETING AND COMMUNICATIONS OFFICER Deborah A. Braidic, MABC

EXECUTIVE DIRECTOR, STRATEGIC CONTENT Kelly Carolipio, MS

EDITOR Marla Lehner, MS

EXECUTIVE EDITOR Sarah T. Brown

PROJECT MANAGER Lisette Campagna

ART DIRECTOR Jessica Kucinskas

DESIGN Berman Design Group

CONTENT Sarah T. Brown, Marla Lehner, Owen Lei, Sara Nafie, Eunice Oh, Katie Sweeney and Jeff Weinstock

PHOTOGRAPHY

Misty Bennight, Leanna Creel, Jamie Lee Curtis, Michael Gauthier for Creel Studio, Owen Lei, Jur Linsen, Julie and Danny Mascari, Laura Moll Photography, Vanessa Preziose, Karine Simon and Walter Urie



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A PARTNERSHIP **BASED ON COMMON GOALS**

A \$5 million gift from the Wyss Foundation is helping the Children's Orthopaedic Center provide high-quality care to more kids in need.

By Marla Lehner

Pushing boundaries is part of childhood.

Kids climb to the highest tree limb, leap off playground structures and compete fiercely during team sports. But these risks can lead to serious injuries. In emergency rooms around the country, orthopaedic injuries are among the most common issues for pediatric patients.

When a child—whose young body is still growing-suffers orthopaedic trauma, it's imperative for that child to receive care from a specialist who understands a child's development. Children have growth plates and areas of active bone growth that are more susceptible to injury. Delayed or



imprecise treatment can cause long-lasting consequences, such as improperly healed bones and crooked limbs that must be surgically repaired later in life.

"Almost every week, a patient is referred to Children's Hospital Los Angeles because they could not receive timely or specialized pediatric care elsewhere," says David L. Skaggs, MD, MMM, Chief of the Children's Orthopaedic Center.

To address the community need for specialized orthopaedic care for children, the Wyss Foundation recently made a generous \$5 million gift to support Children's Hospital Los Angeles. Funding for the Hansjörg Wyss Orthopaedic Trauma Initiative will enable the Children's Orthopaedic Center to increase access to orthopaedic care for trauma-related injuries, as well as hand and upper extremity disorders; make capital improvements; and provide 24-hour coverage through on-call orthopaedic specialists serving the Emergency Department. As the only freestanding Level 1 Pediatric Trauma Center in Los Angeles County, CHLA sees some of the highest patient volumes in the region.

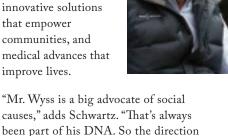
"Part of our mission is to expand care more rooms, more doctors—and to support the ability of Dr. Skaggs and his team to take care of patients," says Stephen A. Schwartz, a board member of the Wyss Medical Foundation. "Another key reason we decided to support CHLA was its dedication to caring for underserved communities."

A history of innovation

The Wyss Foundation and the Wyss Medical Foundation were created by Hansjörg Wyss, a Swiss entrepreneur who founded Synthes, a successful medical device company, in 1977. When Wyss came to the United States as a young man to attend Harvard Business School, he fell in love with the natural wonders of the U.S. At the same time, he had a passion for discovery, innovation and social causes, which has manifested in his philanthropy.

Since selling Synthes in 2012, Wyss has used his considerable resources to support the causes he loves: nature conservation, innovative solutions that empower communities, and medical advances that improve lives.

personal values."



One of those values is to address health care equity, especially for vulnerable children and families like many of those cared for at Children's Hospital Los Angeles.

of the Wyss Foundation and the Wyss

Medical Foundation is based on his

"Mr. Wyss sees this gift as an opportunity to make an important impact on pediatric orthopaedic care," says Schwartz. "We know the unique role the hospital plays in the Greater Los Angeles area and are pleased to help make a difference in the lives of underserved and underinsured kids."

Impressed by CHLA's dedication

Led by Dr. Skaggs, the Children's Orthopaedic Center is among the top five pediatric orthopaedic programs in the country, according to U.S. News & World Report. Its experts treat the full spectrum of orthopaedic conditions, including fractures, spine disorders, neuromuscular weakness, tumors, and hip, hand and joint abnormalities. The team conducts research that is adopted by surgeons around the world and provides pediatric-focused training for residents from three of the four orthopaedic surgery residency programs in Los Angeles.

Schwartz recalls meeting Dr. Skaggs through professional contacts and says they "hit it off immediately."

"I was taken by his commitment to excellence and his strong sense of purpose," says Schwartz. "Dr. Skaggs is a man of action. He's very driven."



Hansjörg Wyss has used his considerable resources to support the causes he loves: nature conservation, innovative solutions that empower communities, and medical advances that improve lives.

When Schwartz visited Children's Hospital Los Angeles in 2019, he was struck by the institution's mission, values—and atmosphere of compassionate care.

"There's this underlying sense of dedication that is hard to miss when you walk through the halls of the hospital," he says. "I was impressed with the fact that CHLA can be vibrant and successful and offer the best of the best for its patients while still being a safety-net hospital. That meant a lot."

The Wyss Foundation's decision to support CHLA was ultimately based on the alignment of the two organizations' goals, Dr. Skaggs' stellar reputation and the ability to effect change together.

"At CHLA, there is an objective, a purpose and clearly a big need," says Schwartz. "Also, Dr. Skaggs has the vision to expand orthopaedic care for more kids from vulnerable families."

Dr. Skaggs, who holds the Associates Endowed Chair for the Chief of the Children's Orthopaedic Center, says the Wyss Foundation's support will allow the Center to meet the needs of more children and provide timely, high-quality care.

"We thank the Wyss Foundation for its visionary leadership and devotion to uplifting the most vulnerable members of our community," says Dr. Skaggs. "As a hospital, our mission is to create hope and build healthier futures, and this gift enables us to do so today and for many years to come." 🦫





A special Disney program is bringing comfort, joy and a little magic to patients and families at Children's Hospital Los Angeles.

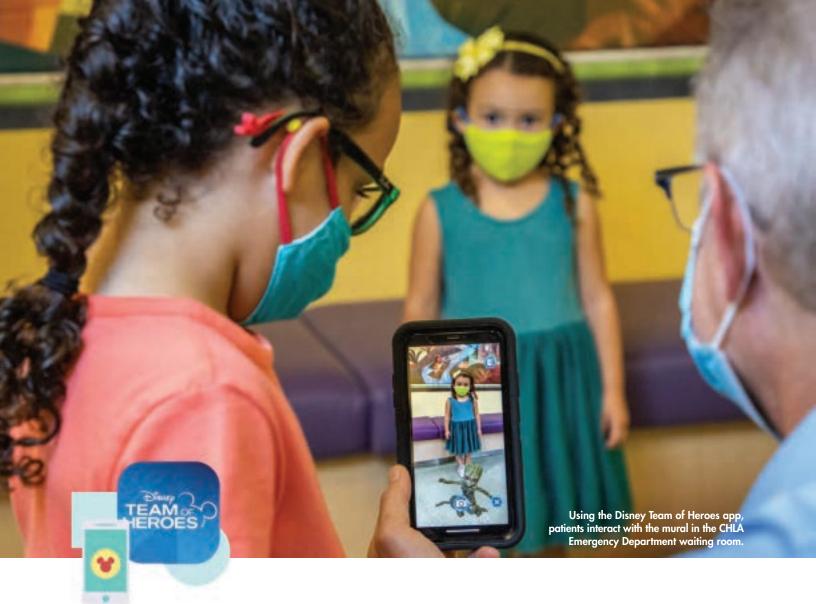
By Katie Sweeney



"That's so COOL!"

You might not expect to hear such an excited outburst from a child waiting to go into surgery. But at Children's Hospital Los Angeles, Child Life Specialist Supervisor Doug Leffin hears those words daily.

(continued on next page)



All Leffin has to do is open the Disney Team of Heroes app on his smartphone. With a quick tap on the app, he shows a young patient an image that looks exactly like the waiting room, but a second later, Iron Man-or the lovable Baby Grootsuddenly appears on the screen.

"The kids always say, 'That's so COOL!' Every time," Leffin says, laughing. "The Baby Groot character does this little dance, and the kids will start dancing with him. It's really fun."

The app's augmented reality effects are just one part of the Disney Children's Hospitals Program—a \$100 million commitment from The Walt Disney Company to reimagine the patient experience at pediatric hospitals around the world. Announced in 2018, the program combines Disney's beloved characters with

the company's celebrated creativity to bring comfort, joy and inspiration to children and families facing serious illness.

For Children's Hospital Los Angelesone of the first hospitals in the world to implement Disney's program—the project is the latest endeavor in a decadeslong relationship with The Walt Disney Company. In fact, one of the keys to success in this newest program is that ongoing collaboration.

Building on a legacy

Disney's commitment to helping children facing serious illness dates back to Walt Disney himself. The legendary company founder would visit children in hospitals, often accompanied by Disney characters and animators.

"We are honored to have a longstanding relationship with The Walt Disney Company. They have used their creative talents and innovative ideas to help bring smiles and joy to our precious patients."

> -Paul S. Viviano President and CEO of CHLA



"Frozen 2" star Kristen Bell visited patients at CHLA in December 2019.

At CHLA, Disney has built on that strong legacy in myriad ways over the years. The company supported construction of the Marion and John E. Anderson Pavilion with a \$5 million gift and the naming of a Child Life playroom; Disney Imagineers designed the hospital's main lobby; actors such as Kristen Bell of "Frozen" fame have visited families in the hospital; and Disney has produced countless special events for patients, including "May the 4th Be With You," a "Star Wars"-themed celebration.

The company has also participated in CHLA fundraising events, including Walk and Play L.A. and the Malibu Triathlon. Since 2007, the Disney triathlon team has raised more than \$3 million in support of pediatric cancer research at the annual event. Cheryl Kunin Fair, President and General Manager at ABC7 (a Disney affiliate), serves on CHLA's Board of Directors and Foundation Board of Trustees. In addition, Arnold J. Kleiner, the longtime General Manager of KABC-TV who retired in 2014, was the co-Chair of the CHLA Board of Directors and currently serves on the Foundation Board of Trustees.

The Disney Children's Hospitals Program expands on this support with a broad suite of experiences designed to bring a little Disney magic to families during a challenging time—and enhance the hospital experience for patients and their families.

"We're grateful for the strong relationship we've shared with CHLA over the years, and our ongoing collaboration with the dedicated team there has been instrumental in helping to make the Disney Children's Hospitals Program one we are all very proud of," says Elissa Margolis, Senior Vice President, Enterprise Social Responsibility, The Walt Disney Company. "With CHLA's support, we've been able to bring our unique ideas to life and provide comfort and inspiration to young patients and families going through a difficult time."

To create these experiences, Disney consulted a panel of experts, including physicians, caregivers and Child Life specialists. In 2018, CHLA hosted a visit from Disney to show the team around a pediatric hospital environment and help inform the development of the Children's Hospitals Program. Nancy Lee, MSN, RN, NEA-BC, Senior Vice President and Chief Clinical Officer at CHLA, served on the advisory committee to help shape the program's strategy.

"Disney really listened to us about what would serve our patients and families best," Lee says. "It's been a very collaborative process."

That expert input helped Disney to focus its program on improving the hospital experience, especially during moments of high anxiety for children and their families.

"Distraction helps children better tolerate pain or anxiety," Lee explains. "That's what this program really does. It distracts children from the big unknown-their anxiety around that test, that procedure, that shot."

A room of possibilities

Lee and others at CHLA, including Chief Innovation Officer Omkar Kulkarni, worked closely with the Disney team for nearly two years to determine what the program would look like at CHLA. Key to that collaboration was the Room of Possibilities.

The room was basically a movie set with areas designed to look like a hospital waiting room, a patient room, a hallway and a treatment room. It allowed the Disney team to try out program concepts, art and experiences. More than 350 people walked through the space, providing feedbackincluding health care providers and others from CHLA, which is located only a short drive from Disney's global headquarters in Burbank. Some suggested brightening mural colors for the benefit of young children, for example. Others pointed out content that could present challenges for children with developmental disabilities.

"They would walk us through it and get our ideas on what worked and what didn't," Kulkarni says. "It was like a simulation lab."

(continued on next page)



▲ The Disney murals were installed in key areas throughout the hospital.



"We feel honored to have this program at our hospital. Disney has been such a good partner for us over the years. We just want to say thank you."

-Nancy Lee, MSN, RN, NEA-BC, Senior Vice President and Chief Clinical Officer at CHLA Under the overall leadership of Disney Enterprise Social Responsibility, the concepts were designed by the world-renowned Walt Disney Imagineers and the innovative StudioLAB team from The Walt Disney Studios, including technology, storytelling and experience experts. Hundreds of Disney cast members helped bring the program to life.



▲ Murals in the CHLA Emergency Department waiting room come to life with the Disney Team of Heroes app.

Murals, magic windows and more

As part of its reimagining of hospital spaces, Disney created vast, breathtaking murals—drawing children into the vibrant stories of Disney, Pixar, Marvel and Star Wars.

The murals are sprinkled with some Disney magic, too. Using the Disney Team

of Heroes app, families can point a smartphone at a character on the mural and see that character spring to life on their phone.

More Disney magic can be found in some of CHLA's outpatient and surgery waiting rooms. In these areas, a Magic Window offers mesmerizing views of wild animals in Africa, life under the sea and even outer space, along with calming scenes from popular movies such as "Zootopia," "Black Panther," "Star Wars" and "Finding Dory." Magic Art offers interactive experiences triggered by optical recognition cards. Specially-created short videos from animated films such as "Frozen," "Cars" and "The Incredibles," along with encouraging messages in English and Spanish, greet the children once the interaction is activated.

Other program elements include: care packages for overnight stays; deliveries of toys, DVDs and books; and stories, games and entertainment on the Disney Team of Heroes app. And while Disney has often provided screenings of newly released Disney movies via the Disney Movie Moments program at CHLA, the program also allows families to download the DisneyNOW app on their devices—and access current Disney Channel, Disney Junior and Disney XD content for free while at the hospital.

"Disney has really leveraged its recognizable characters and storytelling abilities to reduce the stress that children and parents have in the hospital," Kulkarni



▲ A nature video playing on a Disney Magic Window entertains patients and families in the Cancer and Blood Disease Institute Outpatient Clinic at CHLA.

explains. "It's not just an app; it's not just art on a wall. It's an experience."

'Look, Mom—that's Moana!'

For children, just seeing the images of their favorite characters can bring instant joy.

Child Life Specialist Supervisor Leffin often escorts children and their parents down a long corridor on the way to being prepped for an outpatient surgery. The walk could be an anxious journey. But the numerous Disney characters on the walls provide a welcome distraction.

"One 5-year-old boy ran to every single picture the whole way down the hall. 'Look, Mom—that's Moana!' and 'Look, Mom—that's Mickey Mouse!" Leffin recalls. "These kids know these characters. And that allows me and the clinical staff to connect with them and build a rapport."



"One 5-year-old boy ran to every single picture the whole way down the hall. 'Look, Mom—that's Moana!' and 'Look, Mom—that's Mickey Mouse!' These kids know these characters. And that allows me and the clinical staff to connect with them and build a rapport."

-Doug Leffin, Child Life Specialist Supervisor

"Disney has really leveraged its recognizable characters and storytelling abilities to reduce the stress that children and parents have in the hospital."

—Omkar Kulkarni Chief Innovation Officer at CHLA Most Child Life specialists also received staff badges featuring their favorite Disney characters, and these badges often serve as a conversation starter with the young patients.

Even a Disney-themed Starlight Gown can make a child's day. One patient with a developmental disability was distraught by the idea of wearing a standard hospital gown. After Leffin offered him a Spider-Man gown, the boy happily donned it.

Children take the gowns home with them after their visit. Many parents tell Leffin that their child wears the gown to bed at home for months afterward.

"The parents are so grateful," he says.

Children's Hospital Los Angeles is grateful too. "We feel honored to have this program at our hospital," Lee says. "Disney has been such a good partner for us over the years. We just want to say thank you."



▲ Disney-themed hospital gowns can make patients feel like superheroes.

▼ A child interacts with a Disney Magic Art installation in the Cancer and Blood Disease Institute Outpatient Clinic.





Beverly and Herb Gelfand

Throughout their granddaughter's nine-year battle with cancer, Beverly and Herb Gelfand generously supported Children's Hospital Los Angeles a steadfast philanthropic partnership that continues today.

By Eunice Oh

When Melanie Silverman was diagnosed with leukemia at just 2 months old, the cancer was so severe doctors thought she only had a 25% chance of surviving past her first birthday.

"We were devastated," says her grandfather, Herb Gelfand. "We began talking to everyone we knew to find where she would get the very, very best treatment. After speaking with a dozen of the top oncologists in the country, we realized the place to be was Children's Hospital Los Angeles."

With chemotherapy, Melanie went into remission and underwent a bone marrow transplant. When the cancer returned, she had another bone marrow transplant, which kept her cancer-free for five years. But the disease eventually struck again, this time in her leg, before eventually spreading to her lungs.

Despite trying numerous treatments, the cancer was just too aggressive. "We knew from the start it was going to be a fight all the way," says Herb. "She was not even supposed to make it past one year, but the doctors and nurses kept her alive for 91/2 years, and we will forever be indebted to Children's Hospital."

Since 1992, Herb and his wife, Beverly, have been continually donating to CHLA. They're focused on raising funds for pediatric cancer research, whether it's through hosting dinners at their home or making a planned gift to support the Melanie Silverman Endowment Fund, which they created in their late granddaughter's honor.

Here, in their own words, the Gelfands describe why Children's Hospital Los Angeles still holds a special place in their hearts after all these years, and why they hope others will join them in making a lasting impact through charitable giving.

From the beginning, what surprised us was the way the hospital handled Melanie's case. The doctors were fantastic, and the nurses were overwhelmingly involved with our entire family, literally nursing us through this disaster. Melanie was just this tiny baby when she was getting chemotherapy, and with all the potential side effects, we had a lot of anxiety. The team's ability to assuage our fears was miraculous.

There were repeated changes of treatment, rounds of chemo and radiation, the bone marrow transplants and other operations. The doctors kept looking for new therapies, anything in the world that could possibly be done. This was a hospital that never gave up. We became very close to the doctors and nurses, and they became like family. We are involved with other hospitals in Los Angeles and in Israel, but as far as we're concerned, Children's Hospital is the best.

Although losing a child is the worst experience a parent or grandparent could go through, we are so thankful to the hospital for what they did for us that we wanted to give back to the institution. We feel that the endowment in Melanie's name will support the same kind of care, treatment and consideration for other families that we received, while also offering hope through innovative research.

Children's Hospital is not just a hospital; it is an institution of compassion. It takes children of all races, creeds and religions, and it treats everyone equally and honorably. Those are among our most treasured goals as a family and as citizens. We haven't needed its services for many, many years, but we consider CHLA to be a tremendous asset and only wish we were billionaires so we could give more!

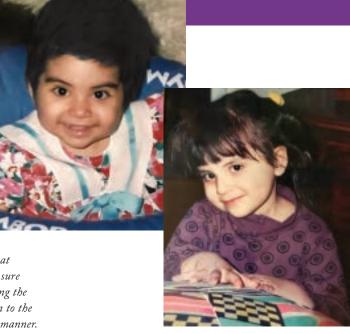
Our history with philanthropy is a common story: We started off with nothing, but over the years became fortunate and have been able to give to various organizations that are important to us. We see it as a major part of our lives, and we would be ungrateful if we didn't give back to the extent of our abilities.

Melanie was such a spectacular child and so precious to us. Before one of her rounds of chemo, she said, "But I don't want to miss school!" And she made sure she didn't. She had a lust for life and this unbelievable personality that, despite everything she was going through, she laughed continuously and loved to tell and hear jokes. We wish she was here today, but are grateful to Children's Hospital for giving us those years that we had with her.

Nonprofit hospitals are like every other nonprofit organization in that they always need funding. We consider it our obligation to help make sure Children's Hospital is always here, and we hope others will consider doing the same. The doctors and nurses are of the highest caliber, and in addition to the best medical care, they treat everyone in a highly emotionally supportive manner. It is a community treasure, and there's no more worthwhile place to support. 🦫

"We consider it our obligation to help make sure Children's Hospital is always here, and we hope others will consider doing the same. ... It is a community treasure, and there's no more worthwhile place to support."

-Beverly and Herb Gelfand



▲ Melanie, pictured above at ages 2 and 4, loved to laugh and tell jokes.



A generous grant from The Leona M. and Harry B. Helmsley Charitable Trust is making it possible for researchers at CHLA to study an innovative method of caring for young people with Type 1 diabetes.

By Sara Nafie

Being a teenager or young adult is tough and you have even more to deal with if you have Type 1 diabetes. Data from T1D Exchange, a research organization dedicated to Type 1 diabetes, shows that the disease becomes especially difficult to manage for patients between ages 13 and 25 due to a number of factors, which can put them at risk of serious complications.

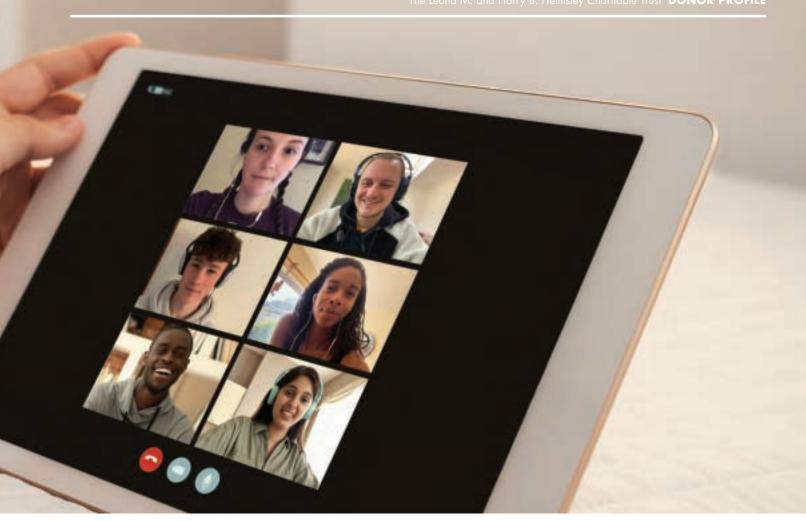
The Leona M. and Harry B. Helmsley Charitable Trust, one of the largest private foundations in the country, is supporting pioneering work at Children's Hospital Los Angeles to improve the lives of adolescents and young adults with Type 1 diabetes (T1D). In 2019, Helmsley awarded the hospital a \$1.36 million grant to adapt and expand Team Clinic,

a patient-driven care model developed by Jennifer Raymond, MD, MCR, Chief of the Division of Endocrinology, Diabetes and Metabolism.

"We were drawn to the project because it's an innovative model, and Helmsley is always looking for innovations in Type 1 diabetes that show real promise and could benefit from our support," says Laurel Koester, Program Officer in Helmsley's Type 1 Diabetes Program. "This disease is potentially deadly and requires roundthe-clock management. People living with it deserve our best effort in easing some of the burden."

Innovative care for a vulnerable population

As an endocrinologist, Dr. Raymond knows her patients face a number of hurdles when managing their diabetes. High patient volumes mean providers may have limited



time during patient visits. This can make teens and young adults feel like they're going through a checklist at their doctor appointments instead of participating in their own care. At home, they often chafe against boundaries set by parents and other authority figures. The result: Adolescents and young adults often become more disengaged in their care at the same time their diabetes outcomes are worsening.

These challenges inspired Dr. Raymond to create the Team Clinic model, which she began studying while at the Barbara Davis Center for Diabetes in Colorado. She ultimately brought it to Children's Hospital Los Angeles when she joined the institution in 2016.

"When I was considering a move to CHLA, I realized it would give me the opportunity to focus on our most vulnerable patient population," explains Dr. Raymond, "which most innovative health interventions leave behind."

Team Clinic begins with a standard doctor's appointment, but this is where tradition ends. Instead of providers leading the visit, the teen or young adult sets the tone for what needs to be accomplished, and the clinical team acts as a facilitator for the patient's needs. The patient then joins a group of similarly aged patients with diabetes to talk openly, learn from one another and eventually incorporate these peers as part of their care team.

The innovative model does many things well. It helps adolescents and young adults manage their diabetes, stay connected to their care team, strengthen bonds with peers, achieve better outcomes and develop the skills required to transition to independent care.

Dr. Raymond knows that changing the standard medical model can take time, but she is seeing promising results with Team Clinic.

(continued on next page)



"We were drawn to the project because it's an innovative model."

> -Laurel Koester, Program Officer in Helmsley's Type 1 Diabetes Program

Patients are improving their diabetes management skills. Families are reporting improved relationships and decreased conflict at home. And clinical teams, parents and patients all prefer the new appointment model. When Dr. Raymond left Colorado, the care teams considered whether to wind down Team Clinic; instead, all groups involved "insisted on continuing these shared appointments," she says. "To me, that is the best possible outcome."

A boost of philanthropic support

Dr. Raymond's engaging model caught the attention of the Helmsley Charitable Trust, which has funded her work for years.

"This project is unique because it's developmentally tailored for adolescents with Type 1, and it involves their parents and caregivers," Koester says. "It hits the full spectrum of what is needed in Type 1 diabetes care."

Helmsley is headquartered in New York City. The Type 1 Diabetes Program is one of Helmsley's large disease-specific programs, and its origin is deeply personal: David Panzirer, one of Helmsley's three trustees, has two children with T1D.

"Helmsley is committed to making quality care accessible to all people living with Type 1 diabetes," says Koester.

"The partnership with CHLA, a safetynet hospital serving a population that is socioeconomically, racially and ethnically diverse, aligns with that vision."

Making a bigger impact together

Helmsley recognized the potential of Team Clinic and wanted to support Dr. Raymond's vision of expanding the model to other institutions. When clinicians from around the country started asking Dr. Raymond to use her Team Clinic curriculum, CHLA obtained grant funding from Helmsley to develop a toolkit that will be available online at no cost. The materials are being designed so that any size practice can use Team Clinic seamlessly.

"Whether it's a small clinic with one doctor or an entire division of diabetes providers with a team of nurses, social workers, dietitians and psychologists," says Dr. Raymond, "the toolkit will permit our team to share our best practices so others can adopt and incorporate whatever is beneficial to them without requiring direct support from us."

Since the impact of the Team Clinic model seems to be strongest in youth who face the most challenges, struggle with access to care and have fewer resources, Dr. Raymond also began studying telehealth models for group appointments



nearly six years ago-well before the emergence of COVID-19.

"When we entered a global pandemic," she says, "I felt like I had been training for it for years. I strongly believe Virtual Team Clinic is going to be just as impactful, or even more impactful, than our in-person model."

Koester, who refers to Dr. Raymond as a "telehealth champion," says, "Since the COVID-19 pandemic started, the speed at which Dr. Raymond was able to transition the Endocrinology clinic to be completely virtual has been remarkable. We're excited to support her team and CHLA's innovative efforts to adapt the Team Clinic model again, which we expect will make the benefits even more accessible to families living with Type 1 diabetes." 🦫

Jennifer Raymond, MD, MCR, is committed to investigating—and proving—the benefits of group appointments and telehealth in helping adolescents and young adults stay engaged in their health care, maintain optimal control of their diabetes and prepare to transition to the adult world.

Dr. Raymond joined Children's Hospital Los Angeles in 2016 and was appointed Chief of the Division of Endocrinology, Diabetes and Metabolism in 2020. A hallmark of her approach to leadership is her desire to improve the quality of life for patients. She is especially interested in changes that occur as a child ages,

such as moving from the family home to living independently, taking responsibility for one's own health management and transitioning into adult care.

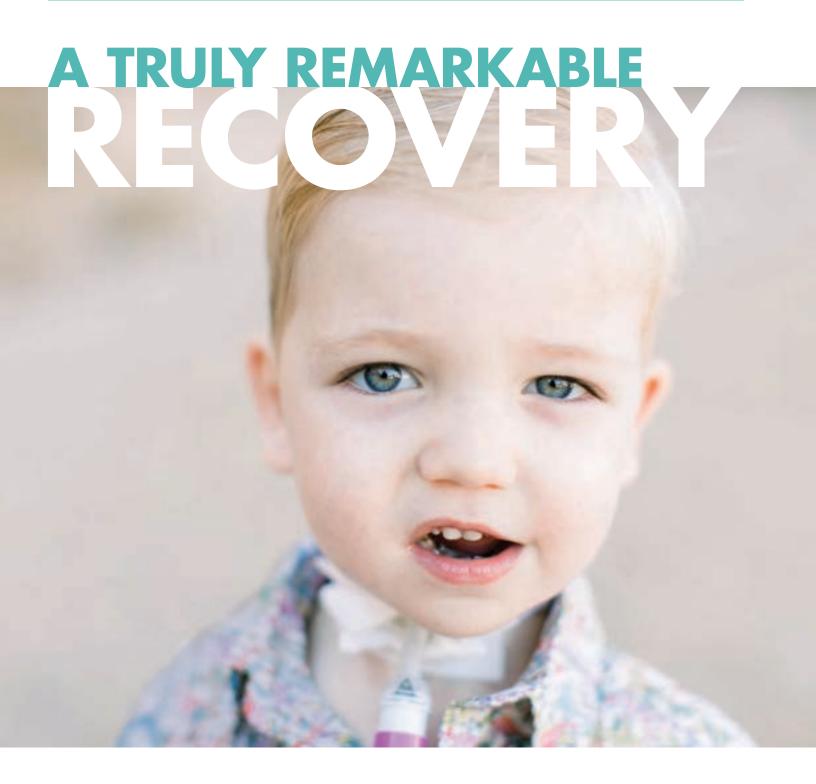
In addition to caring for hundreds of youth with Type 1 diabetes, she is involved in several nationwide diabetes studies as well as her own research, including her innovative Team Clinic model.



You can create hope and build healthier futures for our children. When you leave a gift to Children's Hospital Los Angeles in your will or trust, or name CHLA as beneficiary of your retirement account or life insurance policy, you create a legacy that ensures future generations can benefit from CHLA's lifesaving clinical care, innovative research and education. For your gift, you will be recognized as a legacy donor in the Emma Phillips Society. We invite you to become a member of the Children's Hospital Los Angeles family of supporters.



To learn more about including CHLA in your estate plans, please contact Ken Dolbashian, Associate Senior Vice President of Planned Giving, at **323-361-1749** or visit **CHLA.org/PlannedGiving** for more information.



Diagnosed with a rare lung disorder that has no cure, Alessio faced an uncertain future. Today, he's thriving, thanks to the unique expertise and collaboration of multiple specialists at CHLA.

By Eunice Oh

While most people will look back on 2020 and think of the coronavirus pandemic, Julie and Danny Mascari will remember it as the year their son, Alessio, triumphed over a life-threatening lung condition. Gone are the 4-year-old's ventilator and feeding tubes that he'd been hooked up to since infancy.

"If you look at him today, you would never think that he had ever had these problems," says Danny.

The Mascaris credit the expert doctors and nurses at Children's Hospital Los Angeles with saving Alessio's life. The family's journey has been filled with immense highs and lows, but through it all, they always maintained hope—and a spirit of gratitude.

Since 2017, Julie and Danny have been ardent participants in Walk and Play L.A., CHLA's annual fundraising event that includes a 3K walk followed by a festival of food, games and sports clinics. Due to COVID-19, the 2020 event went virtual. So, on a sunny Saturday in May,

▲ Alessio at 1 month old

the Mascari family joined 16,000 other viewers for a livestream of familyfriendly entertainment and exercises.

"It was a great alternative," says Danny. "For the very first Walk and Play L.A., we brought Alessio in the stroller with his ventilator. Every year since then, he's gone with one less medical device. This year would have been amazing because he could have walked the whole thing by himself."

Thanks to participants and supporters like the Mascari family, the 2020 event raised \$357,619 for Children's Hospital Los Angeles.

Searching for an answer

Alessio's transformation—from a fragile baby struggling to breathe to a cheerful, curious boy-has been nothing short of astounding.

A few days after returning home with their newborn, Julie and Danny noticed Alessio was lethargic and breathing unusually loudly while asleep. Then one evening, he turned blue. He was rushed to an emergency room at a local hospital, where he was put on oxygen and admitted to the neonatal intensive care unit.

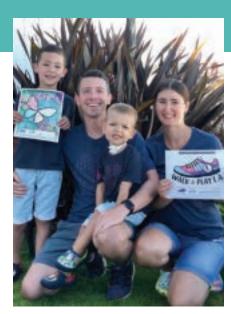
Doctors were stumped. The bronchial infection they thought Alessio had didn't go away with antibiotics, and for nearly a month they couldn't home in on a diagnosis. With their son's condition deteriorating, Julie and Danny decided to transfer Alessio to Children's Hospital Los Angeles. "That's when the ball started rolling really quickly," says Danny.

Multiple specialists from all corners of the institution—pulmonology, rheumatology, neonatal medicine—convened for Alessio's case. They began a systematic series of tests, including high-resolution CT scans and a bronchoscopy.

Alessio was showing signs of pulmonary alveolar proteinosis (PAP), which causes the airways to fill with protein-rich fluid and leads to respiratory failure and chronic inflammation of the lung tissue. Infants typically take 30 to 60 breaths per minute; Alessio's respiratory rate almost hit 200.

(continued on next page)

we have received at Children's Hospital, we want to do all that



▲ The Mascari family participated in the virtual Walk and Play L.A. in 2020.



▲ From being hospitalized in CHLA's Steven & Alexandra Cohen Foundation Newborn and Infant Critical Care Unit to celebrating his fourth birthday at home, Alessio's progress has been nothing short of astounding.

"Being at the hospital for



A definitive diagnosis

"Alessio's symptoms were classic for PAP, but not enough to determine the disorder's origin," says his pulmonologist, Cheryl Lew, MD. "We decided to proceed with exome sequencing so that molecular geneticists could focus the search for what exactly was causing this disease."

Within a week, experts from CHLA's Center for Personalized Medicine delivered a clear diagnosis that could only be detected through genomic techniques: Alessio had a gene variant for a rare disorder called surfactant protein C deficiency. Since the condition has no cure, and patients respond to treatment

differently based on their gene mutations, doctors began testing a combination of medications to see what helped manage Alessio's symptoms.

While connected to a ventilator, Alessio received physical and occupational therapy to strengthen his muscles. He also underwent a series of bronchial lavages, a treatment that involves administering saline to wash out the lungsbut they only stayed clean temporarily.

"It was this rollercoaster, where you have good days and then you're slapped with bad results," says Danny. "The most challenging part was the unknown."

A glimmer of hope

Children's Hospital Los Angeles is a member of the Children's Interstitial and Diffuse Lung Disease Research Network, a collaborative of institutions dedicated to better understanding rare lung diseases. After reaching out to colleagues in the network to compare notes, Dr. Lew felt confident in how they were targeting Alessio's condition.

Months of aggressive treatment paid off. Alessio's oxygen saturation and respiratory rates improved and he gained weightthree metrics used to assess his progress. After spending the first seven months of his life in an intensive care unit, Alessio went home.

"We decided to proceed with exome sequencing so that molecular geneticists could focus the search for what exactly was causing the disease."

-Cheryl Lew, MD





2020 WALK AND PLAY L.A. BY THE NUMBERS



\$357,619 raised for CHLA



37 areas of the hospital supported



947 registered participants



16,000+ viewers



129 teams



"You're overjoyed with optimism," adds Danny, "but you also have all these new struggles. How do you cope with a child who eats out of a G-tube and needs a heavy piece of oxygen equipment at all times? How is he going to play with his brother and go to school? What will the rest of his life look like?"

Despite the challenges, the Mascaris were determined to help Alessio overcome any obstacle. They pored over information provided by CHLA's medical staff and meticulously studied other cases. Then they set goals with CHLA's pulmonology team with an overarching aim: build Alessio's strength so he could wean off the ventilator and feeding tubes.

Initially, the ventilator was removed for one hour, then a few months later, for three hours. Alessio showed progress after each incremental step. By the following year, he only needed the ventilator at night. Fast forward two years, and Alessio is now breathing on his own and feeding orally, without any tubes.

Giving back

"I ascribe this kid's truly remarkable recovery, in large part, to the sterling efforts of his parents," says Dr. Lew. "They reviewed the literature we gave them and understood the underlying process of the disease, but most of all, they were diligent in providing superb home care."

Now 4, Alessio has caught up developmentally to other children his age, and he is enjoying simply being a kid—jumping on the trampoline with his brother, reading books or tackling puzzles. With his disorder under control, his family's focus is now on maintenance.

The Mascaris credit CHLA's innovative care for restoring Alessio's health. In addition to the stellar clinical care, they appreciate the holistic services that tended to his well-being: music therapy; the Literally Healing Program; and the social workers who helped Julie and Danny cope with their new reality and create an optimal home environment.

"Because of the support we have received from Children's Hospital, we want to do all that we can to give back," says Danny.

That has included rallying family and friends to benefit Children's Hospital Los Angeles—raising more than \$27,000 since the inaugural Walk and Play L.A. and donating toys for patients.

Strength, hope, knowledge

"When you have a child with a rare condition, you need a team who can guide you. We're in constant contact with Alessio's pulmonary team to manage his health," says Danny. "To us, CHLA represents strength, hope and knowledge."

"And comfort," says Julie.

"Being at the hospital for so long, I'm a big believer in Children's Hospital Los Angeles," she says. "Not only because of what they did for Alessio but seeing what they do for so many other kids." 🦫

5 QUESTIONS FOR BANK OF AMERICA LEADER RAUL ANAYA

Raul Anaya, Bank of America's Greater Los Angeles Market President, discusses the relationship between two organizations dedicated to improving Angelenos' quality of life.

By Jeff Weinstock



Bank of America has a long history of supporting Children's Hospital Los Angeles, including a \$1 million contribution to the construction of the state-of-the-art Marion and John E. Anderson Pavilion, which opened in 2011. The organization's most recent aift — a \$75,000 donation to CHLA's COVID-19 Emergency Response Fund—reflects Bank of America's focus on community. In June 2020, the bank designated \$1 billion to go toward tackling societal inequities worsened by the coronavirus pandemic.

▲ Raul Anaya

Why did Bank of America decide to support the hospital's COVID-19 **Emergency Response Fund?**

It's important to us to help CHLA provide the necessary personal protective equipment and testing and to expand its telehealth resources. One of the four pillars of our billion-dollar initiative is health care and the disparities of health care that exist within our communities of color. We're big believers in having a vibrant health care network in all our communities.

Your organization has consistently supported CHLA's Careers in **Health and Mentorship Program** (CHAMP), which is aimed at mentoring diverse young people. Why that program in particular?

To us, workforce development and leadership training are very important. What CHAMP does by providing students with leadership and mentorship opportunities within CHLA, helping prepare them for a career in health care or business, is part of our focus around having a growing, diverse workforce throughout L.A.

Bank of America's biggest gift to CHLA was a \$1 million contribution in 2006 toward the construction of the inpatient hospital building, now the Marion and John E. Anderson Pavilion. What led to such a large commitment?

CHLA was the beneficiary of one of our anchor grants - a gift we make on a very selective basis to organizations that are doing amazing work in the community and that we think can help with the transformation the organization wants to accomplish. In this case, it was providing state-of-the-art care to the surrounding community.

Staying out front technologically is key to CHLA's ability to care for our patients. How has innovation at Bank of America benefited customers?

Think about how much has changed since the pandemic began. I know at CHLA doctors are using virtual visits to deliver care. At Bank of America, we've also leveraged technology. We've seen double-digit growth in access to all our digital applications from consumers and business clients. They aren't having to go into our financial centers to transact business. It's a huge game-changer.

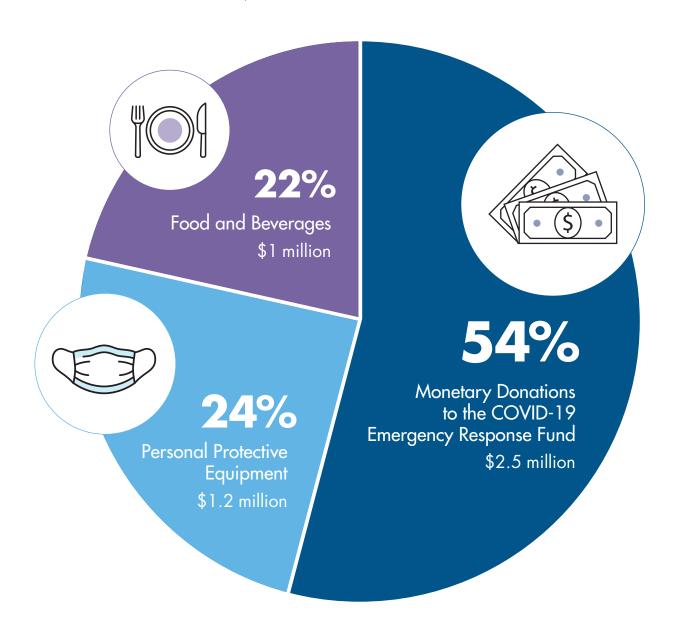
The resolve of both CHLA and Bank of America to help the community has never been more prominent. What prompted your organization's \$1 billion initiative?

When COVID-19 hit, it was evident how our communities of color had been impacted. We had to place a focus on this, to help address racial inequalities and economic mobility opportunities. We don't want the community to think that this is just a special program that goes away. Frankly, helping the community is who we are, it's what we do, just as it is with CHLA. 🦫

THANK YOU!

Children's Hospital Los Angeles is grateful to supporters who collectively have donated nearly \$4.7 million in food, beverages, personal protective equipment (PPE) and monetary donations to our COVID-19 Emergency Response Fund during the pandemic.

> Your generosity supports our mission and helps ensure the safety of our patients, families and team members.





Throughout the year, philanthropic partners across Southern California help uphold our mission to create hope and build healthier futures by raising awareness and funds on behalf of Children's Hospital Los Angeles. During the COVID-19 pandemic, supporters have adopted new, innovative ways to stay connected with the CHLA community, brighten the days of our patients and strengthen their commitment to our institution. Here are just a few of the events that took place over the past few months.





▲ National Nurses Week

On May 6, 2020, Los Angeles Mayor Eric Garcetti and actors Mark Wahlberg and Mario Lopez visited CHLA, where they helped kick off National Nurses Week and delivered 600 meals from Wahlberg's restaurant, Wahlburgers. The trio, joined by CHLA President and CEO Paul S. Viviano and the hospital's Chief Nursing Officer, Rhonda Foster, EdD, RN, recognized nurses for the essential role they play, especially during the COVID-19 pandemic.

Shop for Good ▼

In August 2020, CHLA was the proud local charity partner for Bloomingdales' Shop for Good campaign. Customers were able to round up their purchase cost or make a donation to CHLA at the register or online throughout the month. At Bloomingdales in Century City, Glendale, Santa Monica and Sherman Oaks, six CHLA team members representing multiple areas of the hospital—from Infectious Diseases to Food Serviceswere celebrated as local health care heroes on prominent signage in the stores.



▲ Top: Posters at local Bloomingdales locations featured CHLA team members.

▲ Bottom: Ricardo Balderrama, Manager of Supply Chain at CHLA, was honored by Bloomingdales.

Hyundai Hope On Wheels **Handprint Ceremony** ▼

Hyundai has supported pediatric cancer research at Children's Hospital Los Angeles with more than \$2.5 million in grants through the Hyundai Hope On Wheels program. On Aug. 25, 2020, CHLA hosted a virtual handprint ceremony to honor this year's grant recipients in the Cancer and Blood Disease Institute (CBDI). Anat Erdreich-Epstein, MD, PhD, received the \$300,000 Scholar Hope Grant to support

her work studying treatment for gliomas, a type of tumor that occurs in the brain and spinal cord. Babak Moghimi, MD, received the \$200,000 Young Investigator Grant to fund his research into treating acute myeloid leukemia.

"This year marks the 22nd year of Hyundai Hope On Wheels and its fight against childhood cancer," says Zafar Brooks, Executive Program Director of Hyundai Hope On Wheels. "Hyundai Motor Company is proud of its support of pediatric cancer

research at Children's Hospital Los Angeles. We are confident that the projects we help fund will take new steps forward in the search for safer, more effective treatment for childhood cancers."

Award recipients Dr. Erdreich-Epstein and Dr. Moghimi are celebrated during the virtual Hyundai Hope On Wheels (HHOW) Handprint Ceremony attended by James Amatruda, MD, PhD, Sarcoma Chair in the CBDI at CHLA, and members of the HHOW team. ▼



Morris and Mary Press Humanism Awards ▶

On Sept. 30, 2020, Paul S. Viviano, President and CEO of Children's Hospital Los Angeles, hosted a socially distanced ceremony to celebrate the 47th annual Morris and Mary Press Humanism Awards, the highest honor CHLA team members and work groups can receive. Nominated by their peers, honorees are recognized for the extraordinary compassion with which they help patients, families and colleagues.





▲ Paul S. Viviano presents a Morris and Mary Press Humanism Award to Edwin Wong, Supervisor, **Enterprise Applications in** Information Services.

Patients Design Cleats for Baseball Star Justin Turner ▼

Since 2016, Justin Turner—Major League Baseball star and longtime friend of CHLA has commemorated Childhood Cancer Awareness Month by asking patients to design a pair of his cleats. In a video recording, he encouraged patients to "be as creative as you want to be" and to "stay strong, keep your head up, keep fighting, and remember you're surrounded by so much love and you have the best doctors and nurses in the world at CHLA." Turner wore both sets of cleats during the Sept. 25, 2020, game where he hit two home runs. After the game, he gifted the shoes to the CHLA patients who decorated them, along with the home run balls.





■ Adriano, also a cancer patient, adds his own special touch to the athlete's shoes.

Although he typically makes a special inperson visit to the hospital, Turner recorded a video message for patients this year due to the coronavirus pandemic.





Even before the COVID-19 pandemic, actress Jamie Lee Curtis recognized the need for people to connect when physical contact wasn't possible. In June 2020, with COVID-19 restrictions separating many people from loved ones, Curtis launched her My Hand In Yours collection featuring items designed to bring comfort to friends and families. Pieces include a mini bronze sculpture of two clasped hands and a hand-shaped necklace that the wearer can actually hold. A longtime supporter of Children's Hospital Los Angeles, Curtis is donating 100% of the collection's sales to benefit the hospital.

"For years, 'My Hand In Yours' has been my way of signing cards or gifts for people going through a hard time. I hoped they could feel my hand in theirs and know I cared," says Curtis. "Last year, I realized that I wanted to be able to make a permanent and ongoing connection to Children's Hospital Los Angeles, and with the help of several incredible artists, we launched a collection of comfort items, with all of the money raised going to CHLA. The response has been beyond my wildest expectation, and it has renewed my belief that people want to do good in the world and spread love, support, care and compassion." Visit MyHandInYours.com for more information.

2020 Malibu Triathlon ▼

On Sept. 26 and 27, athletes participated in the virtual Malibu Triathlon presented by Bank of America and executive produced by Michael Epstein, a member of the CHLA Foundation Board of Trustees. The event raised funds for pediatric cancer research at Children's Hospital Los Angeles. Participants ran, biked and swam in neighborhoods across Southern California and around the world. Over the last 14 years, the annual event has raised more than \$15 million for the Cancer and Blood Disease Institute at CHLA.





▲ Michael Sandler, a member of the CHLA Triathlon Team, celebrates a great race.



▲ Krystin Dauphin, who works in Quality Improvement and Patient Safety at CHLA, makes it a family affair with her kids, Matthew and Sam, while walking around her Burbank neighborhood.





▲ Top: Chloe Reichert and Kristen Sandberg, both Child Life Specialists at Children's Hospital Los Angeles, braved the waves in Santa Monica.

▲ Bottom: Roger Holzberg and Jocelyn Harrison ran and biked at the Rose Bowl in Pasadena.



▲ Stephen Masters completed the event in Shropshire, England -3,328 miles from U.S. shores.



▲ Tribute to "Black Panther" Star Benefits CHLA

In September 2020, artist and former Disney Imagineer Nikkolas Smith unveiled a mural tribute to actor Chadwick Boseman, best known for his role as Marvel superhero Black Panther, at Downtown Disney. The portrait features Boseman, who died of colon cancer in August, with a young cancer patient in the "Wakanda Forever" pose, a reference to Boseman's character King T'Challa. "To millions of kids, T'Challa was a legend larger than life, and there was no one more worthy to fill those shoes than Chadwick Boseman. I'm so thankful to be able to honor Chadwick's life and purpose in this way," Smith wrote on Instagram. He originally shared his artwork, titled "King Chad," on his Instagram right after the news of Boseman's passing. Prints of the piece are available on his website at nikkolas.art/prints/kingchad, with a portion of the proceeds benefiting Children's Hospital Los Angeles.

LA Galaxy Virtual Watch Party ▼

On Sept. 27, 2020, the LA Galaxy hosted a virtual viewing party of their soccer match for CHLA patients in support of Childhood Cancer Awareness Month and the MLS' #kickchildhoodcancer campaign. The match, against the Seattle Sounders, was available to watch in all patient rooms. In addition, the Galaxy sent care kits for patients being treated for cancer at CHLA.



Feeding CHLA Team Members ▶

While millions of Angelenos sheltered in place during the beginning of the COVID-19 pandemic, many CHLA team members continued their lifesaving work caring for children and families at the hospital. Local restaurants, philanthropic partners and community members showed their gratitude by supporting the hospital's efforts to feed front-line employees by donating meals, drinks and sweet treats from around Greater Los Angeles.



■ Delicious gourmet sandwiches and salads from Olive & Thyme were delivered thanks to a donation from Jeffrey Worthe, Chair of the CHLA Board of Directors and a member of the **CHLA Foundation Board** of Trustees.

Meals from Beverly Hills eatery Nerano were donated by Alia Tutor, a member of the CHLA **Foundation Board of Trustees** and the Board of Directors. ▶



2021 EVENTS

There are so many ways to support Children's Hospital Los Angeles. We hope you'll participate in one of the upcoming events that benefit the hospital's world-class care.

March 1 - 31

Make March Matter[®]

Throughout the month of March, local businesses and community members rally to raise funds for Children's Hospital Los Angeles.

Learn more about this exciting campaign and how you can participate at MakeMarchMatter.org.

April 19

The 31st Annual Seahorse Classic

The Peninsula Committee will host its annual golf tournament—including lunch, an auction, raffle prizes and more—all to benefit Children's Hospital Los Angeles.

Visit pcch.net for more information.

September

Malibu Triathlon

Swim, bike and run along the beautiful coastline in Malibu and raise money for pediatric cancer research at Children's Hospital Los Angeles by participating in the Malibu Triathlon.

For information on dates and registration, visit MalibuTri.com.

March 21

Los Angeles Marathon

Children's Hospital Los Angeles is honored to be a charity partner for the Los Angeles Marathon. Get in great shape by running 26.2 miles through the City of Angels—and support the best care for children in the community.

Visit LAMarathon.com for more information.

June 12

Walk and Play L.A.

Join us for CHLA's fifth annual 3K walk and family fun festival, which features performances, interactive sports clinics and more.

For more information, visit WalkandPlayLA.org.

October 2

Children's Hospital Los Angeles Gala

Save the date for a magical evening to celebrate and support the lifesaving work conducted at CHLA.

For more information about this signature biennial event, visit CHLAGala.org.

CHLA is committed to maintaining a healthy, safe environment and prioritizes the well-being of the community. At the time of this issue's printing, the events listed here were scheduled to proceed. We will continue to monitor the COVID-19 pandemic and follow the guidance of government entities. Scheduled events may change based on the latest recommendations.

CHILDREN'S HOSPITAL LOS ANGELES

Our history began in 1901, when a small group of caring individuals envisioned the benefits of a hospital for children. No one would have believed that the first children's hospital in Southern California would evolve into one of the world's leading pediatric health care facilities. More than a century later, the compassion of those founding members continues to thrive in our physicians, nurses, caregivers and researchers. The hospital's international reputation is a testament to years of dedicated efforts from our team members and volunteers, as well as the philanthropic support from individuals, organizations, corporations and foundations. This generosity plays a pivotal role in our mission to create hope and build healthier futures.

As a pediatric academic medical center, Children's Hospital Los Angeles provides more than just the finest clinical care; we also remain at the forefront of novel research and professional education. Given the fundamental difference in the physiology of kids and adults, the best place to discover and develop the safest, most effective therapies and devices for children is at a hospital dedicated exclusively to their care. This work has solidified CHLA as a global leader in the advancement of pediatric treatment options, extending our commitment to caring—and the impact of donors' philanthropic support—far beyond Los Angeles.

On behalf of the patients and families whose lives you have touched, we offer our deepest gratitude.

We strive to accurately recognize our donors. Please inform us of any errors or omissions by contacting the CHLA Foundation at Foundation@chla.usc.edu or 323-361-2308.



LIFETIME GIVING

Children's Hospital Los Angeles is honored to recognize the remarkable generosity of the donors who have helped to bolster our institution. Philanthropic partners are the foundation of our work, creating a legacy of support and empowering caregivers and team members to provide the highest-quality health care to the children and families in our community and beyond.

Our lifetime giving lists recognize donors who have made gifts or pledges of \$1 million or more or planned gift commitments as of June 30, 2020. Thank you for your investment and dedication.

MARY DUQUE SOCIETY

The Mary Duque Society was named in honor of the venerable Children's Hospital Los Angeles Board President and Chair of the Associates and Affiliates Committee, who served from 1947 to 1990. The Society celebrates extraordinary commitments of philanthropy to CHLA and recognizes those whose lifetime donations exceed \$1 million.

\$50,000,000+

Anonymous

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Bel Air Guild

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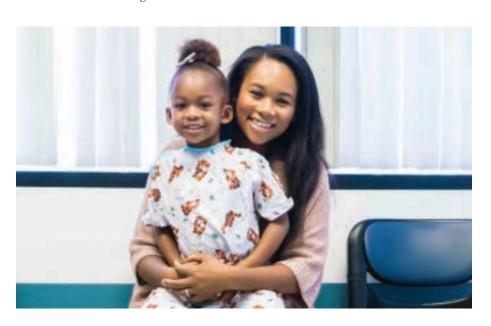
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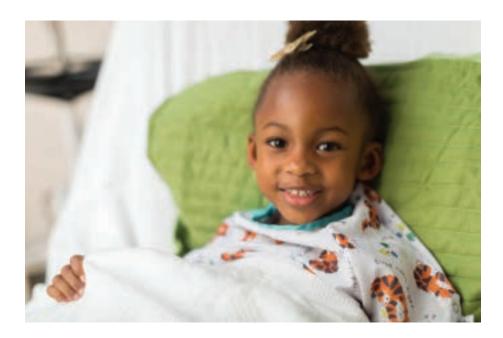
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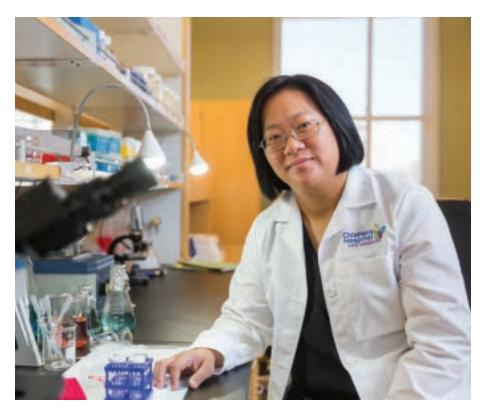
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